

# HIT Guidance on the risk-based management verifications for 2021-2027 and HIT methodology

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## Management verifications 2021-2027

Effective and efficient  
implementation of  
Funds



Related administrative  
costs and burdens



Risk-based management  
verifications (Article 74(2) CPR +  
recital 62)

## HIT Guidance on the risk-based management verifications for 2021-2027 and HIT methodology as part of HIT Control package 2021-2027

### HIT (Harmonised Implementation Tools)

Developed by Interreg programmes for Interreg programmes

Used for selection and monitoring of Interreg projects

Templates, checklists, guidance and glossary

### Publications



HIT 2021-2027 | Application  
Form  
24/02



Reporting Package  
HIT | Reporting Package  
07/04/2022



HIT | Control Package  
07/04/2022



- Control Certificate
- Control Report and Checklist
- Public procurement Checklist
- *HIT Guidance on the risk-based management verifications for 2021-2027 and HIT methodology*

**Goal** - harmonize controllers work across Europe!

## HIT Core group sub-group



7 Interreg programmes, Interact

### Work approach

- Started from scratch (first meeting on 06/05/2021)
- Zoom online meetings
- Homework – analysis of the programme's data on irregularities

### Outcome:

- Guidance on the risk-based management verifications for 2021-2027
- HIT methodology for the risk-based management verifications

# Guide vs methodology

## Guidance

- Hints and recommendations on **HOW** to develop a methodology for risk-based management verifications, incl. concrete steps
- Hints for mitigation measures on reducing risks
- Principles and ideas for risk-based management verifications
- Ideas/examples on extension of sample
- Ideas **WHEN** to update methodology

## Methodology

- Simple
- Fulfils the regulatory requirements for risk-based management verifications in the 2021-2027 period
- Can serve as minimum requirements to be followed by all controllers in their verifications (if responsibility of MV is delegated to MS)
- Every aspect or element of the methodology **can be customized** to fit each specific programme's context

# HIT Methodology

## Scope of work

- The objective of the methodology
- Scope (population)
- Application of the methodology
- Areas of focus (risky/not risky elements)
- Definitions of risk elements
- Sampling principles

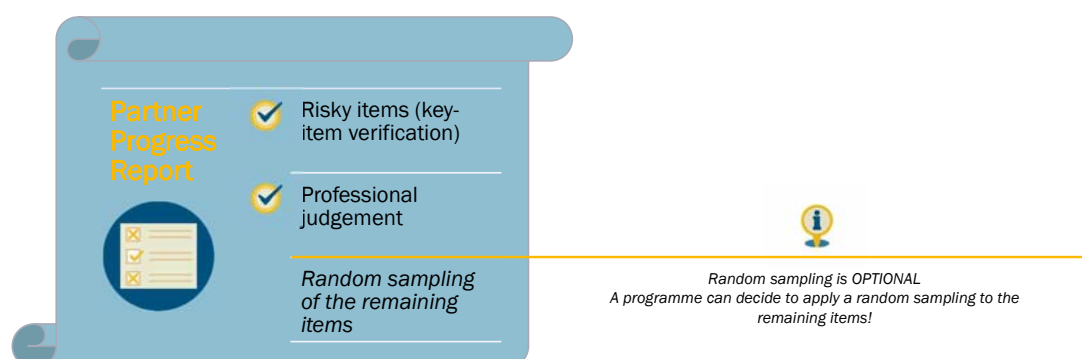
*The minimum sample size for a random sample*

*When the sample size is extended*



# Approach and general principles

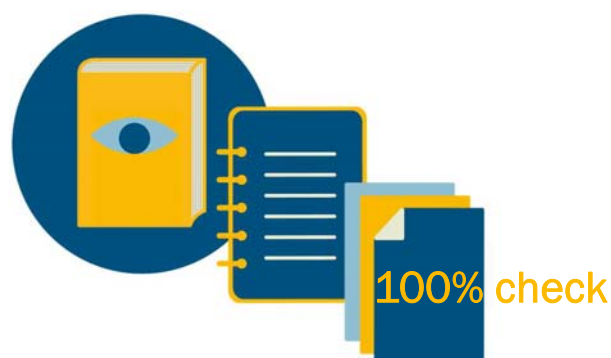
1. Management verifications are done by controllers at the level of **each project partner** and its **partner progress report**.



## Full verification

Is **NOT** justified, unless:

- analysis of the programme data suggests that some specific progress reports are riskier;
- if the controller needs to obtain a necessary quality assurance level of the reported expenditure (if there were errors found in verified items).



## Key-item verification

In the context of HIT methodology, following items should be checked fully:

- **Public procurement for contracting amounts above EUR 10.000** (excl. VAT - unless the threshold set by the applicable programme/national rules is stricter).
- **Staff costs of the first two progress reports where staff costs occur.** Furthermore, staff costs of a new staff member included for the first time in the progress partner report, and if significant changes in the staff costs occur (e.g. > 20%) in the time allocation of staff members (if the fixed percentage method is used), or if there are changes in the staff costs methodology (e.g., a change from fixed percentage method to an hourly rate).
- **VAT** (for projects with total costs above EUR 5m, including VAT).

Key items for full verification should be based on the analysis of programme data!



## Professional judgement

On top of the full verification of key items, the controller, **based on his/her professional judgment**, can select additional items from the list.

E.g.,

- Unusual items
- Items that give rise to suspicion of fraud
- Based on the quality of the originally reported expenditure and the quality of the key-items verification
  - ✓ items similar to those where errors or ineligible expenditures were identified in the current/previous reports;
  - ✓ where repeated mistakes/errors, such as re-inclusion of ineligible expenditure (projects/reports), were noted in the previous reports.

## Random sampling

Key-items verification and professional judgement can be supplemented with random sampling of the remaining (non-risky) items, based on the following sampling principles:

- sampling is done **per cost category** based on the total remaining population of items under that cost category;
- **a minimum of 2 items** per cost category is selected, **a minimum of 10%** of the remaining items.



### When random sampling can be exercised?

1. When errors/irregularities are found in key-item verification or verification of items based on professional judgement.
2. When a programme does not use many simplified cost items.

## Extension of sample

If the initial sample shows that the quality of the information provided is not sufficient, the sample size should be extended.

**The purpose** of extending the sample is:

to determine whether errors **have a common feature** (e.g., type of transaction, location, period, product/output, etc.) or whether they are simply random errors.

If no common features are determined, **the sample can be extended to a 100% verification** of the payment claim.

## On-the-spot verifications

MA is responsible for establishing the approach to the on-the-spot verifications.

On-the-spot verifications should be carried out:

- when the project is well under implementation;
- it is suggested to have at least one on-the-spot check at the project partner level that implements **productive investments** or **infrastructure**.



## Review of the methodology

The MA should **periodically review** the risk elements and sampling methodology for management verifications.

The MA might **amend the methodology** based on:

- the findings from the system audits;
- results of the audit of operations carried out by the audit authorities;
- results of previous administrative and on-the-spot checks;
- external factors that could have an impact on the implementation of projects.

# Where to find the methodology?



Library



**HIT | Guidance on risk-based management verifications in 2021-2027 and HIT methodology**

Fields of expertise: Programming 2021 - 2027  
HIT  
Eligibility of expenditure

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Author: Interact Programme

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# Programme examples (1)



## Background for methodology

1. Conducted analysis of controllers corrections from 2014-2020
2. Support from audit firm
3. Analysis of controllers corrections statistics and audit results
4. Options for future risk-based management verifications



## Outcomes/conclusions of the audit

1. Corrections made by FLC are low, remain below 2% and concern a minority of projects
2. Over the past years and programming periods, the second-level audit error rates have always remained low (e.g., 2021 = 0.17%, 2020 = 0.10% etc.)
3. Risks regarding expenditure verification are concentrated on two types of expenditure: staff costs and external expertise representing 83% of corrections.
4. Miscalculation of staff costs and incorrect procurement procedures are the two highest zones of inherent risk
5. To draw the sample, a sufficient number of items is needed (10) > quite difficult in IR-E.

## Programme methodology

### Main principles:

- 10 items of staff costs based on a random selection
- 10 items of all other costs. Public procurement and key items would be included in this second sub-sampling category

Sample drawn by the electronic monitoring system Portal

Extension of the sample possible based on controller's professional judgement or if error detected: justification in control report

## Programme examples (2)



### Background for methodology

1. Analysis of errors from different responsibilities for audit and control and different perspectives
2. Risk factors defined based on the results of audits and controls
  - *CAT 4 External expertise and services*
  - *public procurement*
  - *VAT for projects above EUR 5 million (incl. VAT)*
  - *CAT 6 Infrastructure and works*

## Programme methodology

Payment claim of each project partner (PP) and **only CAT 4, 5 and 6.**

Review of PP's expenditure population according to **risk factors**

- Public procurement
- Investment
- VAT for projects above EUR 5 million and according to its **professional judgment.**

The average number of items in the population for CAT 4-6 will be rather low.

100% check or selection of representative sample:

- **Min. 10%** of expenditure of CAT4-6 and
- **At least 2 items from each CAT4-6**

# Verification

## Real costs

Representative sample selection:

### Obligatory items

- All investments
- All expenditure that are subject to procurement above EUR 10,000
- Suspicious items

### Complementary selection

### Extension of selected sample

## SCOs

Risk factors for CAT1 Staff costs

- Amounts of hours worked for the project
- Legal status of the project partners, with focus on ...
- Project partners involved in more projects
- Outcomes of the quality assessment of the Application form
- Outcomes of the CAT1 verification of previous reports.

# Cooperation works

All materials will be available on:

[www.interact-eu.net](http://www.interact-eu.net)