



**Implementation of SCOs: SCOs and project changes**  
**27,29,30 September 2021**  
**Online, Zoom**

**CET**

**Monday, 27 September 2021**

**14.00 – 14.15**

**Welcome and introduction – day 1**

*Interact*

- Types of changes - recap

**14.15 – 16.00**

**Session 1: Project changes & Flat Rates**

*Interact, all*

- Introduction /Takeaways from Bratislava
- Consequences of different types of project changes on different flat rates
- Q&A
- Group work

Objectives of the session: to search for better understanding of project changes and their impact on flat rates.

(including a comfort break)

**Wednesday, 29 September 2021**

**14.00 – 16.00**

**Session 2: Project changes & Unit costs**

*Interact, all*

- Introduction /Takeaways from Bratislava
- How much flexibility is within unit costs?
- Q&A
- Group work

Objectives of the session: to exchange on how to design unit costs to limit the number of changes during the implementation phase.

(including a comfort break)





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**Thursday, 30 September 2021**

**14.00 – 15.45**

**Session 3: Project changes & Lump sums**

*Interact, all*

- Introduction /Takeaways from Bratislava
- Exchange on how to find a proper balance between project indicators and lump sums' binary nature in order to mitigate the risk of project changes
- Is it possible to have a build-in safeguards in lump sums in case of force majeure?
- Q&A
- Group work

Objectives of the session: to exchange on possible options of changes for project lump sums.

(including a comfort break)

**15.45 – 16.00**

**Wrap-up and closure**

*Interact*

- Next steps
- What's coming